Education and Awareness

Energy Workstream High-Level Designs

Hydro Electric Generators

December 10, 2018



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Purpose and Approach

- This exercise will provide education and practical understanding of the key aspects of the Energy High-Level Designs (HLDs)
- Focus of today will be on design decisions that are most impactful to hydro generators
- The presentation is split into three sections:
 - A. Summary of the relevant core design concepts
 - B. High-level walk through of operational activities to compare new design features to the current design
 - C. Settlement scenarios relevant to the resource group



SECTION A: DESIGN CONCEPTS



Introduction

- This section will begin with a recap of the rationale for Market Renewal, and summarize the key initiatives in the energy work stream
- The presentation will then outline the key design concepts most relevant for hydro generators including:
 - 1. Locational Pricing
 - 2. Day-Ahead Market Participation
 - 3. Optimization of Cascade Hydro Resources
 - 4. Market Power Mitigation



Market Renewal Overview

- Ambitious set of initiatives that amounts to a fundamental redesign of Ontario's electricity markets and prepares us for future change
- Current design has served Ontario well but demands of a modern grid evolving rapidly
- **Reforms are required** to allow the IESO to continue to manage the grid reliably & cost effectively



Market Renewal Activities



ENERGY work stream

- Single Schedule Market (SSM)
- Day-Ahead Market (DAM)
- Real-Time Unit Commitment (ERUC)



CAPACITY work stream

• Incremental Capacity Auction (ICA)



Near-term Projects

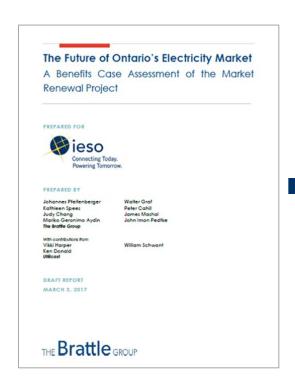
Market Renewal

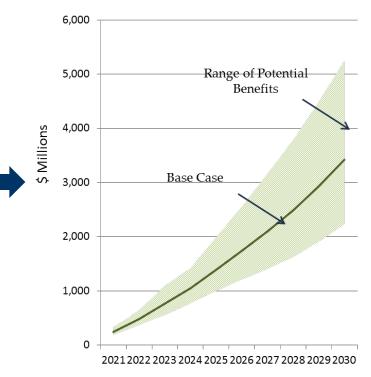
Future Projects



Developing a Benefits Case

The IESO spent eight months analyzing the potential benefits of market renewal together with stakeholders under a range of future scenarios.



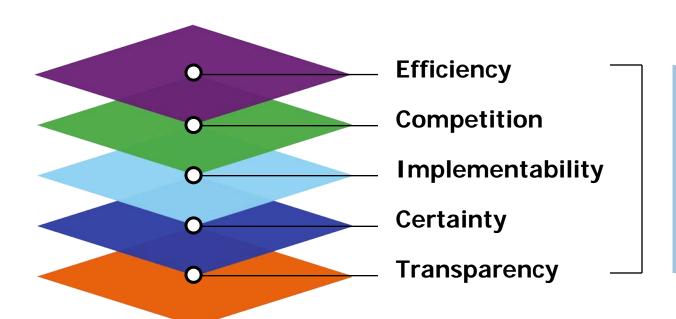


Market Renewal is expected to deliver an average of \$3.4 billion in efficiency savings (most of which will flow to Ontario's consumers) over a 10-year period with a potential to reach as high as \$5.2 billion.



Market Renewal Principles

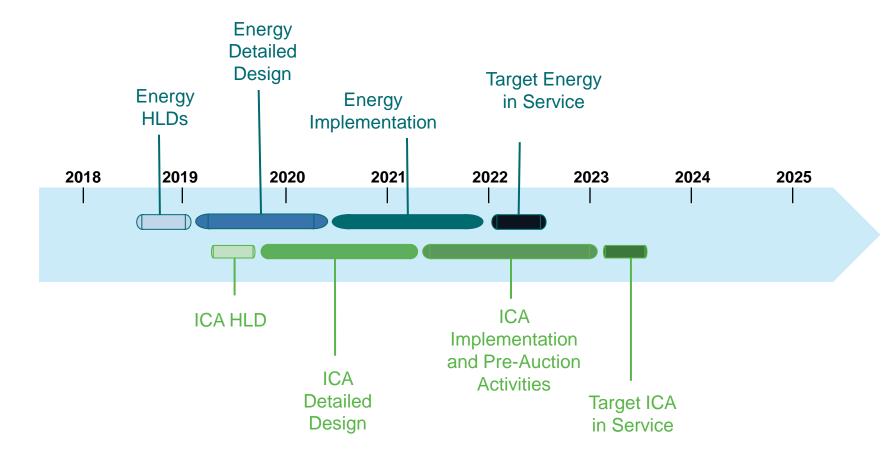
A more efficient, stable marketplace with competitive and transparent mechanisms that meet system and participant needs at lowest cost.



Market renewal must meet Ontario's reliability needs and work within public policy parameters



Market Renewal Timeline



*This graphic is for illustrative purposes only and dates are subject to change

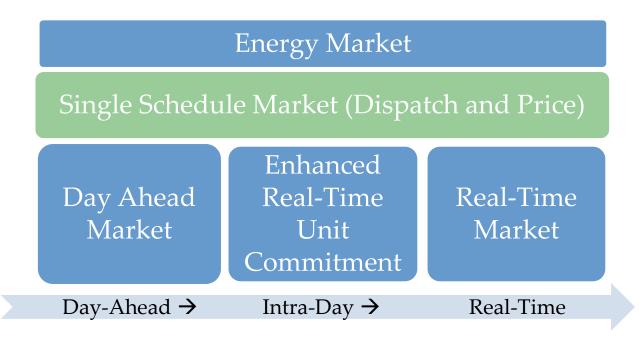


Market Renewal and Contracts

- Market Renewal is focused on improving the efficiency of Ontario's electricity markets, consistent with contract provisions and fairness to all contract counterparties, the IESO is not targeting to extract value from contracts
- The IESO will continuously work with our contract counterparties to understand contract implications, and address these changes throughout the design of the MRP

Single Schedule Market - The Big Picture

- This initiative will replace Ontario's two schedule market with a single schedule market (SSM) that better aligns price with dispatch
- Improving the energy price signal in Ontario is a foundational change that is required to address existing challenges and prepare for the market of the future





Ontario's Current Market Design

Ontario's current market uses two different schedules (sets of calculations) to determine price and dispatch in Ontario

Schedule 1

- Determines a provincewide uniform price for energy (MCP)
- Ignores certain physical limitations of the system
- Used to settle the market financially

When there are differences between the two schedules, out-of-market CMSC* payments must be made to maintain reliability

These payments have led to inefficient behaviour and costly outcomes for consumers

Schedule 2

- Calculates "shadow" prices at each node
- Considers all relevant physical limitations of the system
- Prices used to dispatch resources

CMSC = Congestion Management Settlement Credit



Single Schedule Market

Price & Dispatch aligned

Reduced out-of-market payments and other complexity



These outcomes will reduce the production cost of electricity

Improved price signals increase the efficiency of operational and investment decisions

Enabled by Single Schedule Market

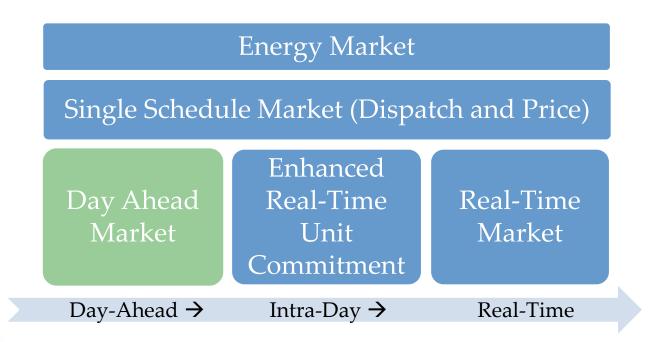


Single Schedule Market – Key Takeaways

- SSM will introduce locational prices for energy and operating reserve that will more accurately reflect the value of those services, enabling more efficient operational and investment decisions
- Unlocks other market changes including the day-ahead market
- Not seeking to extract value from contracted resources
- Allows resources that can provide the most value to the system to benefit from accurate locational prices

Day-Ahead Market: The Big Picture

- A day-ahead market will provide financially binding day-ahead schedules
- It is enabled by the single schedule market design and will operate prior to pre-dispatch and real-time





Why a Day Ahead Market?

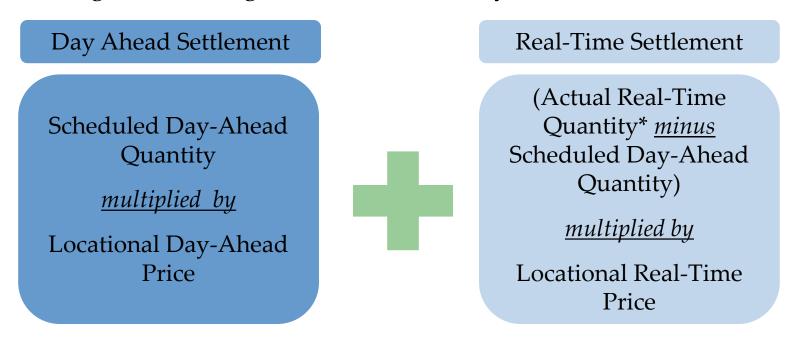
| Current Day-Ahead Commitment Process (DACP) | Day-Ahead Market (DAM) |
|---|--|
| Participants submit day-ahead bids and offers primarily to declare availability in real-time. | Participants submit day-ahead bids and offers to compete with other for a day- ahead price. |
| Day-ahead bids and offers may be less efficient because they are not competing for a price | Day-ahead bids and offers are more efficient because they are competitive |
| Exports can participate but are not incentivized to do so | Exports have incentive to participate in the DAM |
| Resources are scheduled to meet Ontario demand, providing a rough approximation of tomorrow's operation | Resources are scheduled to meet total Market demand, providing a better view of tomorrow's operation |

A day-ahead price signal incentivizes more efficient participation from all resources



How it Works

• DAM produces hourly schedules and prices that are financially binding, introducing a 'two-settlement' system



 Real-time settlement only used for balancing deviations from dayahead schedules



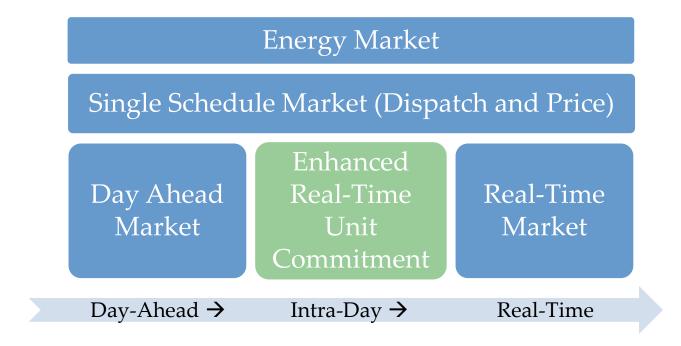
Day-Ahead Market – Key Takeaways

- Financially binding DAM will improve participation in day-ahead scheduling, helping to ensure reliability while efficiently scheduling resources
- Participation in the DAM can help to reduce exposure to real-time price volatility
- DAM will improve modelling for hydroelectric resources helping to ensure that feasible schedules are produced
- Note: These topics are discussed in greater detail in the key concepts section of the presentation



ERUC: The Big Picture

• Enhanced real-time unit commitment will operate in the pre-dispatch timeframe, after day-ahead / before real-time





Summary of Issues with Current Real-time Unit Commitment Process

Incomplete Picture

Not all costs are considered in optimization process

Lack of Competition

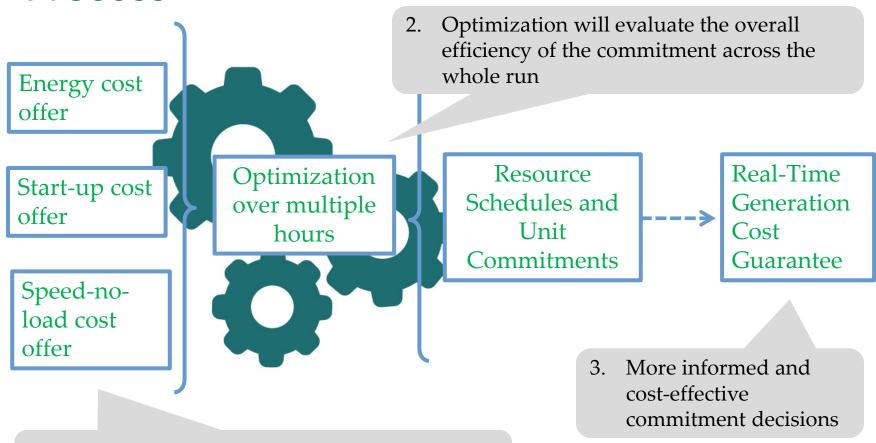
After-the-fact cost submission means no competition between generators on those costs

Limited lookahead

Optimizes commitments based on a single hour



Enhanced Real-Time Unit Commitment Process



1. Resources will be efficiently committed by considering all costs



Enhanced Real-Time Commitment – Key Takeaways

- Improved hydro modeling will ensure more efficient dispatch outcomes
- The ERUC project is replacing today's pre-dispatch process and the Real-Time Generator Cost Guarantee program
- Improved pre-dispatch process will help to ensure that resources are scheduled when they are among the lowest cost options
 - Improved optimization will avoid instances of higher cost resources being committed ahead of more competitive options



KEY DESIGN CONCEPTS



Design Concept 1 – Locational Pricing

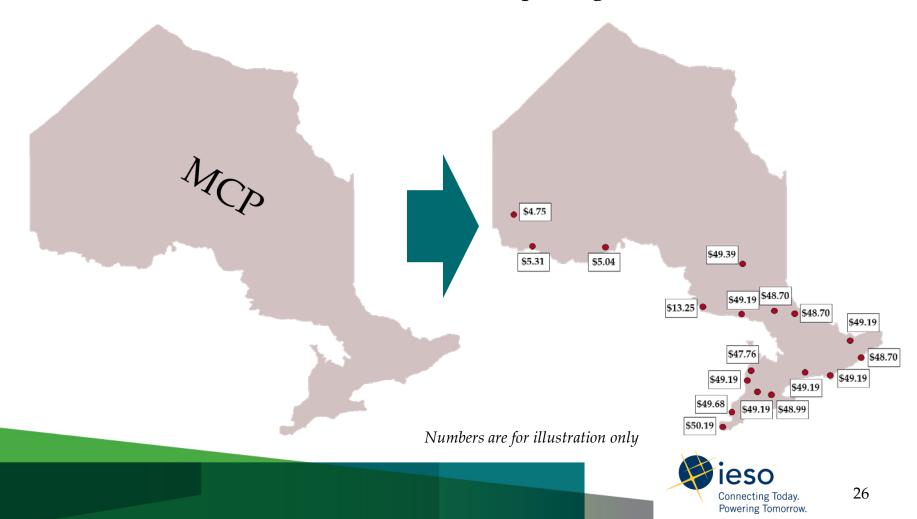
Context

- Locational Marginal Pricing (LMP) is a foundational feature of Market Renewal
- Locational prices will:
 - ✓ Align price with dispatch
 - ✓ Significantly reduce out-of-market payments
 - ✓ Unlock broader market renewal benefits
 - ✓ Reduce the cost of energy for Ontario consumers

Design Concept 1 – Locational Pricing

Design for Suppliers

Generators will move from MCP to nodal pricing:



Design Concept 2 - Day-Ahead Market Participation

Participation

- Resources will be incentivized to participate in DAM through:
 - Financially binding schedules which will provide financial and operational certainty
 - Alignment of contracts and regulatory framework for the new market
 - Physical withholding obligations
- Participants should understand risks associated with limited DAM participation including:
 - Increased exposure to real-time price volatility;
 - Being partially or entirely prevented from being dispatched in realtime; and
 - Potential penalties for physically withholding from DAM



Design Concept 3 - Optimization of Cascade Hydro Resources

Context

- The DAM design will not include a resubmission window for cascade hydro-electric resources (cascade hydro) as a resubmission window could potentially harm the settlement of non-cascade hydro resources
- In lieu of an cascade hydro resubmission window in the DAM, additional operating characteristics will need to be respected in the DAM to increase the likelihood of dispatchable cascade hydro resources receiving a feasible dayahead schedule
- Additional hydro operating characteristics would also need to be respected by the new pre-dispatch (i.e. ERUC) to maintain scheduling certainty and efficiency as real-time approaches



Design Concept 3 - Optimization of Cascade Hydro Resources

Modelling Requirements

- After discussion with hydro participants, the following operating characteristics have been identified as characteristics that should be modelled within the DAM*
- Details of how these characteristics will be modelled will be determined in detailed design
 - 1. Must run requirements
 - 2. Limited number of resource starts per day
 - 3. Intertemporal dependencies between two or more resources operated by the same market participant on a cascade river system
 - 4. Multiple daily energy limits that represent quantities of energy with different opportunity costs
 - 5. Forbidden regions



Design Concept 4 – Market Power Mitigation

Context

- Prices impacted by market power do not reflect marginal costs and result in inefficient outcomes that drive up costs to consumers
- Market power can be exercised through:

Economic Withholding

To offer a portion of or all available capacity at a higher than competitive price

Physical Withholding

To not offer a portion or all available capacity into the market



Design Concept 4 – Market Power Mitigation

Application

- Market power mitigation (MPM) will be triggered where the IESO determines competition to be restricted
- MPM will apply to energy, operating reserve and certain operational parameters
- MPM will be applied through conduct and impact tests:
 - Conduct test: defines the boundaries within which participants will not be mitigated. The test will be based on reference levels which will provide proxies of competitive offers
 - Impact test: defines how much of an impact that offers in excess of the conduct threshold can have on market prices before mitigation is applied

Design Concept 4 – Market Power Mitigation

Summary for Suppliers

| | Economic Withholding | Physical Withholding |
|-------------------------------------|--|--|
| | Conduct and impact tests | Conduct and impact tests |
| Tests | Conduct test: Are offers/operational parameters beyond competitive thresholds? | Conduct test: Did resource not offer all available capacity? |
| | Impact test: Will settlement costs be beyond set threshold? | Impact test : Were settlement costs beyond set threshold? |
| Timing | Before DAM, PD and RT schedules are produced | After energy delivery |
| Test standard | Both conduct and impact tests failed | |
| IESO Response to Failed Tests | Offers adjusted to reference levels before scheduling | Settlement Adjustment |



In Summary: Today's Scheduling

DACP

- Multi-hour optimization of Daily Energy Limits (DELs) and NQS parameters
- No financially binding schedules

Lack of full and efficient participation limit day-ahead to predispatch certainty

Pre-Dispatch

- Only Single-hour optimization of DELs
- NQS parameters not respected

Increased risk of scheduling and dispatch volatility as real-time approaches

RTM

 Real-time dispatch fed by suboptimal pre-dispatch schedules

Limited real-time certainty until the hour-ahead pre-dispatch schedule



In Summary: Tomorrow's Improved Scheduling

DAM

 Multi-hour optimization of DELs and NQS parameters

• Financially binding schedules

Greater and more efficient participation will increase dayahead to pre-dispatch certainty

ERUC

 Multi-hour optimization of DELs and NQS parameters Increased likelihood DAM schedules will be maintained through the pre-dispatch timeframe.

RTM

• Real-time optimization fed by optimal ERUC schedules

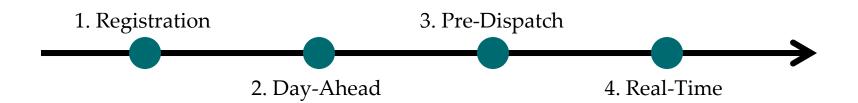
DAM to pre-dispatch scheduling consistency should reduce real-time dispatch volatility

SECTION B: OPERATIONAL WALK THROUGH



Introduction

- The section will compare the most relevant new design features to the current design
- This will be illustrated chronologically through four stages:



• The section will start with a recap of the current design before then moving on to describe the new design

1. Registration – Current Design

| Registration | Day-Ahead Commitment Process (DACP) | Pre-Dispatch (PD) | Real-Time (RT) |
|--|---|-------------------|----------------|
| Register resource, inc. operational data. If applicable, apply to be an Eligible Energy Limited Resource (cascade hydro) | | | |

2. Day-Ahead – Current Design

| Registration | Day-Ahead Commitment Process (DACP) | Pre-Dispatch (PD) | Real-Time (RT) |
|--|--|-------------------|----------------|
| Register resource, inc. operational data. If applicable, apply to be an Eligible Energy Limited Resource (cascade hydro) | Submit energy and OR offers and daily energy limit (DEL) Receive advisory schedule from first DACP run Opportunity to resubmit DACP offers (cascade hydro only) Receive advisory schedule from final DACP run | | |

3. Pre-Dispatch – Current Design

Day-Ahead Registration Commitment Pre-Dispatch (PD) Real-Time (RT) Process (DACP) Submit energy and Opportunity to Register resource, OR offers and daily update energy and inc. operational energy limit (DEL) OR offers data. If applicable, apply to be an Receive advisory PD optimization, Eligible Energy schedule from first including DEL, Limited Resource DACP run considered over one (cascade hydro) hour at a time Opportunity to resubmit DACP Receive PD schedule offers (cascade hydro only) Receive advisory schedule from final DACP run

4. Real-Time – Current Design

Day-Ahead Registration Commitment Pre-Dispatch (PD) Real-Time (RT) Process (DACP) Submit energy and Opportunity to Generate as per Register resource, OR offers and daily update energy and dispatch inc. operational energy limit (DEL) OR offers instructions data. If applicable, apply to be an Receive advisory Settlement based on PD optimization, Eligible Energy schedule from first including DEL, RT generation and Limited Resource DACP run considered over one uniform market (cascade hydro) clearing price (MCP) hour at a time Opportunity to resubmit DACP Receive PD schedule offers (cascade hydro only) Receive advisory schedule from final DACP run

1. Registration – Market Renewal Design

| Registration | Day-Ahead Market (DAM) | Pre-Dispatch (PD) | Real-Time (RT) |
|---|---------------------------|-------------------|----------------|
| Register resource, inc. operational data. If applicable, apply to be cascade hydro Operational data subject to additional validation for MPM | | | ieso |

2. Day-Ahead – Market Renewal Design

| Registration | Day-Ahead Market (DAM) | Pre-Dispatch (PD) | Real-Time (RT) |
|--|--|-------------------|----------------|
| Register resource, inc. operational data. If applicable, apply to be cascade hydro | Submit energy and OR offers, inc. (TBD) dispatch data | | |
| Operational data subject to additional validation for MPM | No offer resubmission window Receive financially binding schedule DAM settlement based on financially binding schedule and nodal price | | |
| | | | ieso |

3. Pre-Dispatch – Market Renewal Design

Registration Register resource, inc. operational

data. If applicable,

apply to be cascade

hydro

Operational data

subject to

additional

validation for

MPM

Submit energy and OR offers, inc. (TBD) dispatch

data

Day-Ahead

Market (DAM)

MPM checks

No offer resubmission window

Receive financially binding schedule

DAM settlement based on financially binding schedule and nodal price

Pre-Dispatch (PD)

Submit or update

energy and OR

offers

Real-Time (RT)

MPM checks

PD optimization, including DEL, considered multihour across the day

> Receive PD schedule



4. Real-Time – Market Renewal Design

Registration

Day-Ahead Market (DAM)

Pre-Dispatch (PD)

Real-Time (RT)

Register resource, inc. operational data. If applicable, apply to be cascade hydro

Operational data

subject to

additional

validation for

MPM

OR offers, inc.
(TBD) dispatch
data

Submit or update energy and OR offers

MPM checks

Generate as per dispatch instructions

MPM checks

No offer resubmission window PD optimization, including DEL, considered multi-hour across the day

RT settlement based on real-time generation and nodal price

Receive financially binding schedule

DAM settlement based on financially binding schedule and nodal price

Receive PD schedule

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Powering Tomorrow.

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SECTION C: SETTLEMENT SCENARIOS



Introduction

- This section will provide a series of simplified examples to illustrate the high-level settlement process for dispatchable generators
- Three scenarios will be presented:
 - 1. Real-Time energy production **equal to** Day-Ahead schedule
 - 2. Real-Time energy production **greater than** Day-Ahead schedule
 - 3. Real-Time energy production **less than** Day-Ahead schedule



Settlement for Suppliers

Day-Ahead

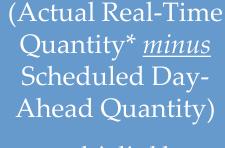
Real-Time (balancing)

Scheduled Day-Ahead Quantity

multiplied by

Locational Day-Ahead Price

Suppliers are **paid for DA scheduled injections**



multiplied by

Locational Real-Time Price

Suppliers are **paid for incremental RT** injections
but **pay for undelivered DA scheduled injections**



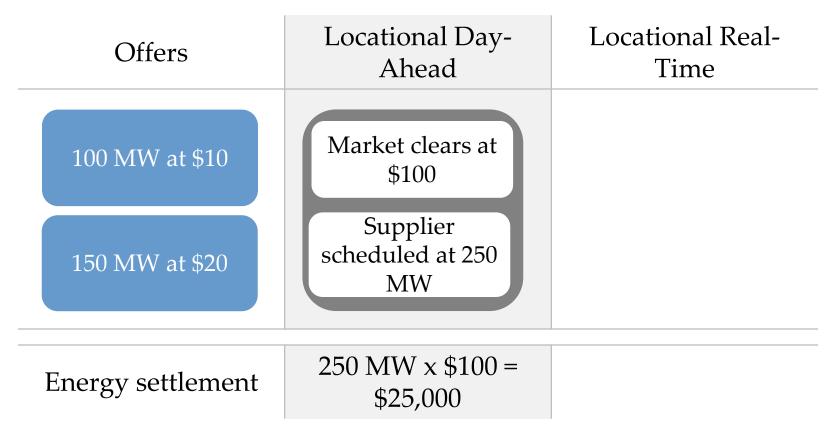
Scenario 1:

REAL-TIME PRODUCTION AND DAY-AHEAD SCHEDULE EQUAL



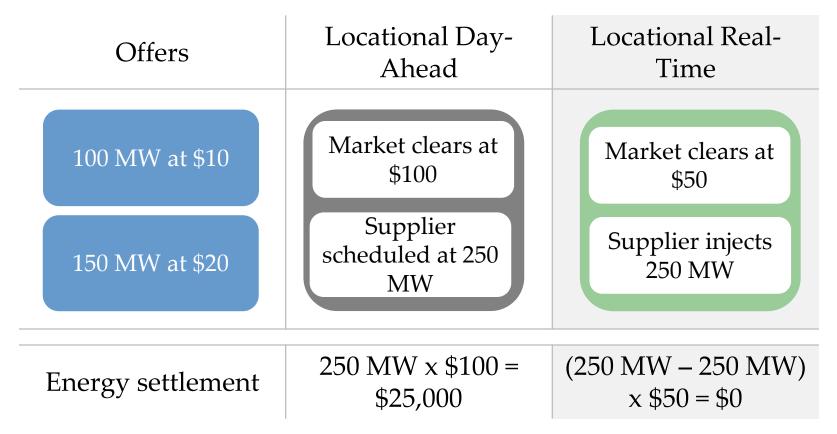
| Offers | Locational Day- Ahead | Locational Real- Time |
|----------------|--------------------------|--------------------------|
| 100 MW at \$10 | | |
| 150 MW at \$20 | | |

The supplier makes two offers one offer to show that it is willing to inject 100 MW as long as the price is greater than or equal to \$10, and another to indicate it will inject an additional 150 MW if the price is greater than or equal to \$20



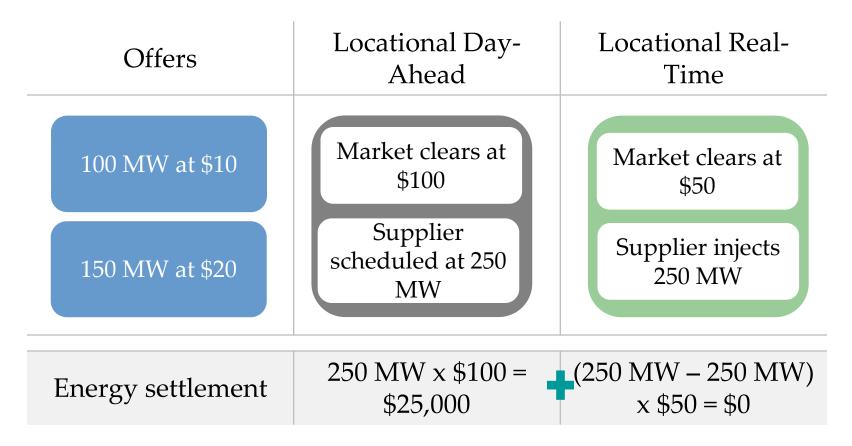
The locational day-ahead market clears at \$100 and the supplier receives a financially binding schedule for 250 MW...





The supplier's real-time injection is the same as its day-ahead schedule so no balancing settlement applies...





The supplier is paid \$25,000 for injecting 250 MW

S1: RT and DAM injection equal – Summary

- In this scenario, the supplier placed two offers in the DAM which were both accepted at the locational market clearing price
- The participant's real-time injection matched it's dayahead schedule, and as a result, the supplier was not exposed to the fall in real-time prices
- Overall, this scenario demonstrates how participants can increase financial certainty when they offer into DAM their expected real-time capability

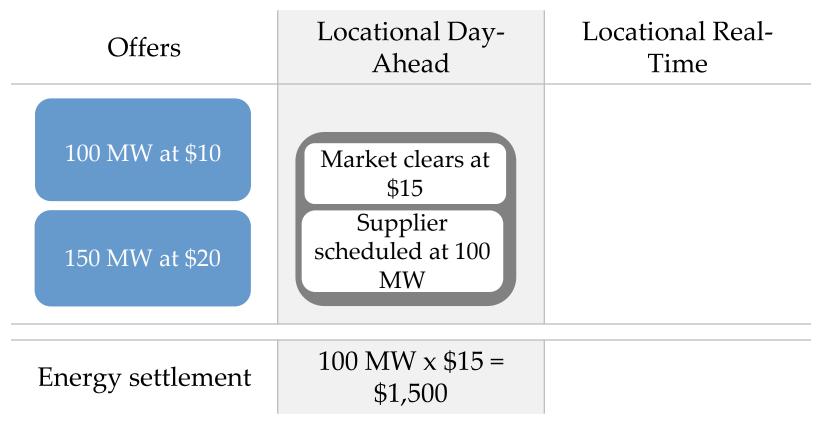
Scenario 2:

REAL-TIME PRODUCTION GREATER THAN DAY-AHEAD SCHEDULE



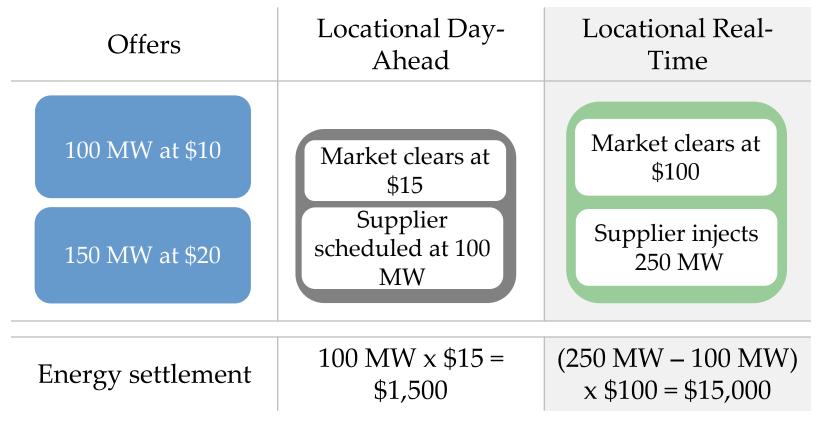
| Offers | Locational Day- Ahead | Locational Real- Time |
|----------------|--------------------------|--------------------------|
| 100 MW at \$10 | | |
| 150 MW at \$20 | | |

The supplier makes two offers one offer to show that it is willing to inject 100 MW as long as the price is greater than or equal to \$10, and another to indicate it will inject an additional 150 MW if the price is greater than or equal to \$20



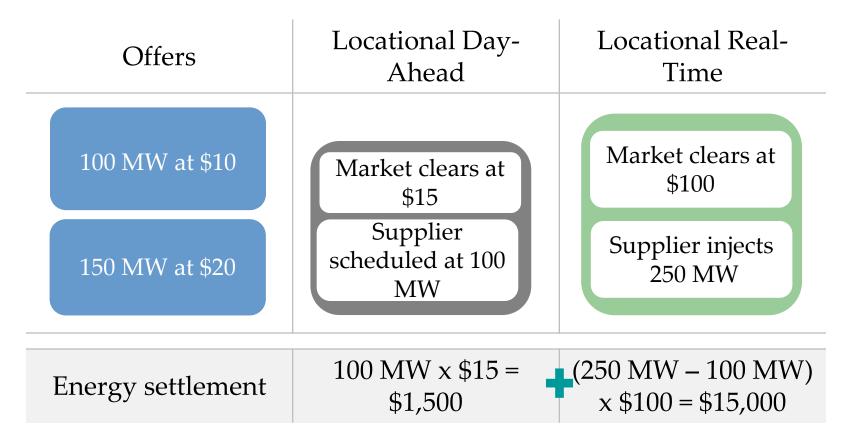
The locational day-ahead market clears at \$15 and the supplier receives a financially binding schedule for 100 MW...





The locational real-time market clears at a higher price than the locational day-ahead market and the participant injects an additional 150 MW...





The supplier is paid \$16,500 for injecting 250 MW

S2: RT injection greater than DAM – Summary

- In this scenario, the supplier placed two offers in the DAM, of which only one was accepted given the locational day-ahead market clearing price
- In real-time, the participant increased injection from the DAM schedule due to higher prices in real-time
- Overall, the scenario illustrates how the supplier had certainty day-ahead on the price of its first 100 MW of supply and had the flexibility to capture higher real-time prices for the remaining 150 MW

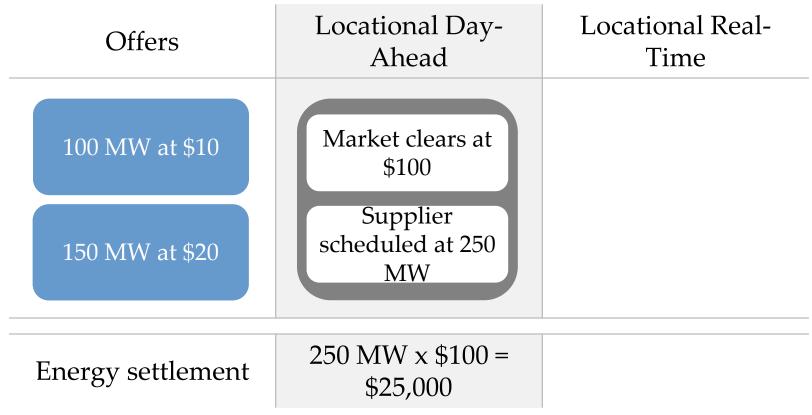
Scenario 3:

REAL-TIME PRODUCTION LESS THAN DAY-AHEAD SCHEDULE



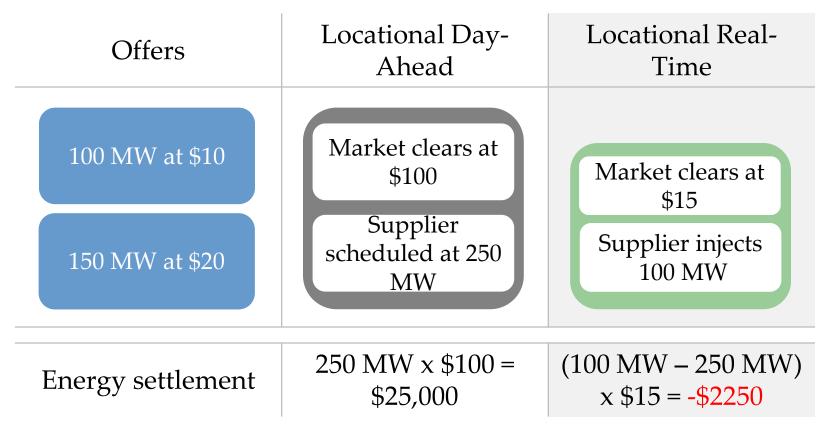
| Offers | Locational Day- Ahead | Locational Real- Time |
|----------------|--------------------------|--------------------------|
| 100 MW at \$10 | | |
| 150 MW at \$20 | | |

The supplier makes two offers one offer to show that it is willing to inject 100 MW as long as the price is greater than or equal to \$10, and another to indicate it will inject an additional 150 MW if the price is greater than or equal to \$20

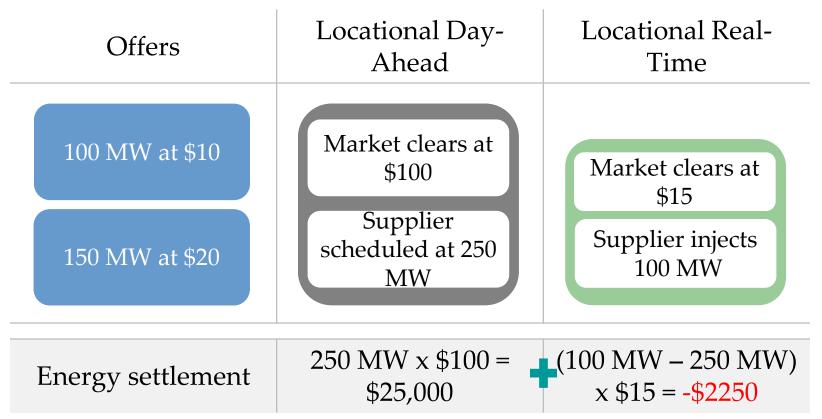


The locational day-ahead market clears at \$100 and the supplier receives a financially binding schedule for 250 MW...





The locational real-time market price clears lower than the locational day-ahead price and the supplier injects 150 MW less than its financially binding day-ahead schedule...



The supplier pays \$2250 to buy back 150 MW of its day-ahead schedule and gets a net payment \$22,750 for injecting 100 MW

S3: RT injection less than DAM – Summary

- In this scenario, the supplier placed two offers, which were both accepted given the locational day-ahead market clearing price
- The locational clearing price then dropped in the realtime market and the market participant reduced their injection and bought back the difference
- This scenario illustrates how a participant gains financial certainty through the locational DAM by offering in their expected real-time capability. In this case, the supplier profited from offering into the locational DAM even though the locational real-time market required less supply

WRAP-UP



Summary

- Market Renewal will help to more efficiently deliver a reliable supply of energy to Ontarians
- Existing contracts and regulation will need to evolve but will also ease the transition to a new market design for suppliers
- Best practice and stakeholder feedback are being leveraged to develop a practical market design that works for Ontario suppliers
- The single schedule market will provide a more accurate locational signal for the value of energy and OR in Ontario allowing the resources that are best able to meet system needs to benefit
- DAM and ERUC will help to ensure that resources will be scheduled when they are the lowest cost option to meet system needs
- The proposed hydro optimization model will be a made-in-Ontario solution that reflects the unique nature of Ontario's hydroelectric fleet



How To Get Involved

- Review and provide feedback on HLDs
 - SSM HLD is available at: http://www.ieso.ca/Sector-Participants/Market-Renewal/Single-Schedule-Market-High-Level-Design
 - ERUC and DAM HLDs will be published before year end
- Participate in detailed design engagement
 - See engagement plan for further details: http://www.ieso.ca/-/media/Files/IESO/Document-Library/engage/mrp/mrp-energy-dd-engagement-plan.pdf?la=en
- Engage with appropriate industry associations to follow MRP progress
- Subscribe to IESO Bulletin to receive periodic updates on MRP



Further Reading

- For further information on the design, stakeholders are invited to review materials online at:
 - Single Schedule Market: <a href="http://www.ieso.ca/Sector-Participants/Market-Renewal/Market-Renewal-Single-Schedule-Market-Mark
 - Day-Ahead Market: http://www.ieso.ca/Sector-Participants/Market-Renewal/Market-Renewal-Day-Ahead-Market
 Market
 - Enhanced Real-Time Commitment: http://www.ieso.ca/Sector-Participants/Market-Renewal/Market-Renewal-Enhanced-Real-Time-Unit-Commitment